### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2015/16 £000's	Probable 2015/16 £000's	Actual 2015/16 £000's	Variance from Revised £000's
Chief Executive	Corporate Policy Making	Supplies & Services - Other Misc		(5)	(5)	-
	Directorate Restructure	Savings	(20)	(20)	(20)	-
	Total Chief Executive		(20)	(25)	(25)	0
Communitites	Affordable Housing	Senior Housing Development Officer - Additional Hours	5	5	5	-
	Affordable Housing	Legal fees B3Living		(10)	(10)	-
	All Weather Pitch	Townmead Project	(5)	8	19	11
	Community Arts Programme	Additional Income	(10)	(6)	(5)	1
	Grants to Vol. Organisations	Budget Reduction	(17)	(12)	(12)	
	Safer Communities	Recharged to HRA for Anti Social Behaviour Work	(5)	(5)	(3)	2
	Total Communitites		(32)	(20)	(6)	14
Governance	Building Control	Fees & Charges		(39)	(39)	-
	Building Control	Ring Fenced Account		39	39	-
	Development Control	Publicity Savings	(6)	(6)	(6)	-
	Development Control	Fees & Charges	. ,	(55)	(55)	-
	Development Control Group	Senior Planning Officer	1	15	22	7
	Directorate Restructure	Savings	(19)	(19)	(19)	-
	Governance & Performance Manageme	r Restructure	(10)	(10)	(10)	-
	Internal Audit	Corporate Fraud Team	66	46	30	(16)
	Legal Services	Restructure	(10)	(10)	(9)	1
	Legal Services	Fees & Charges		(5)	(5)	-
	Local Land Charges	Professional Fees - ECC Highways		(4)	-	4
	Local Land Charges	Reduction Re Fees & Charges		39	25	(14)
	Public Relations & Information	Discontinuance of the Forester	(39)	(44)	(44)	-
	Total Governance		(17)	(53)	(71)	(18)

### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2015/16 £000's	Probable 2015/16 £000's	Actual 2015/16 £000's	Variance from Revised £000's
Neighbourhoods	Animal Welfare	Cleansing Contract	(7)	(7)	(7)	-
	Animal Welfare	Budget Savings		(15)	(11)	4
	Countrycare	Additional Income	(15)	(3)	-	3
	Economic Development	Increased staff time		30	30	-
	Emergency Planning	Leased vehicle	4	4	4	-
	Emergency Planning	Essex Fire contribution		(15)	(15)	-
	Engineering, Drainage & Water	New Post		10	-	(10)
	Estates & Economic Development	Estates & Economic Development Restructure	92	92	95	3
	Fleet Operations	Removal of Deficit	(29)	(24)	(11)	13
	Land and Property	Rental Income - Shops	(13)	6	7	1
	Land and Property	Industrial Estates	(21)	(16)	(14)	2
	Land and Property	Oakwood Hill Units	(24)	(31)	(32)	(1)
	Land and Property	Greenyards	(3)	(3)	(3)	-
	Licensing	Licencing Officer (Premises Licences)	6	6	-	(6)
	Off Street Parking	Parking Fee Increases	(95)	(189)	(180)	9
	Off Street Parking	Cleansing Contract	8	8	8	-
	Off Street Parking	Machine Maintenance and collections	27	27	-	(27)
	Planning Policy Group	Increase in Staffing		25	7	(18)
	Waste Management	Inter Authority Agreement, reduced ECC Income	8	8	8	-
	Waste Management	New contract	(88)	(66)	(48)	18
	Directorate Restructure	Savings	(24)	(24)	(23)	1
	Total Neighbourhoods		(174)	(177)	(185)	(8)

### CONTINUING SERVICES BUDGET - GROWTH / (SAVINGS) LIST

Directorate	Service		Original 2015/16 £000's	Probable 2015/16 £000's	Actual 2015/16 £000's	Variance from Revised £000's		
Resources	Bank & Audit Charges	Audit Fees		(12)	(12)	-		
	Building Maintenance - Non HRA	Planned Maintenance Programme	(28)	(28)	(27)	1		
	Cashiers	Electronic Payments	, ,	35	32	(3)		
	Cashiers	Income		(5)	(2)	3		
	Civic Offices	Solar Panel Energy Saving	(10)	(9)	(5)	4		
	Civic Offices	NDR re-assessment	22	(17)	(17)	-		
	Corporate Training	Consultant Fees	(11)	(11)	(11)	-		
	Corporate Improvement	Improvement budget savings	(20)	(20)	(20)	-		
	Council Tax Collection	Court Costs	, ,	(25)	(24)	1		
	Duty Officers	Out of Hours Service	(36)	(36)	(36)	-		
	Facilities Management	Casual Staff	(8)	(8)	(8)	-		
	Finance Miscellaneous	Car Leasing (excluding HRA)	(20)	(26)	(24)	2		
	Housing Benefits Administration	Admin Reductions	22	23	23	-		
	Housing Benefits	Benefits restructure/SFIS transfer	(67)	(67)	(65)	2		
	Housing Benefits	Docs On Line	,	(19)	(19)	-		
	Housing Benefits	Non Hra Rent Rebates		29	69	40		
	ICT	Essex on line Partnership Subscription	6	6	6	-		
	Insurance Services	Savings from new contract (GF element)		(26)	(26)	-		
	Procurement	Essex Procurement Hub		(8)	(8)	-		
	Total Resources		(150)	(224)	(174)	50		
Other Items	Investment Interest	Reduction due to shops transfer	45	100	100			
Other items	Pensions	reduction and to enope transfer	45 17	17	17	-		
	New Homes Bonus		(242)	(252)	(252)	-		
	Total CSB		(573)	(634)	(596)	38		
			Overspend	Overspends/Income not achieved				
			Underspends/ Inc	Underspends/ Income Overachievement				
				Net	Overspend	38		

	Directorate	Description		201	5/16				2016	6/17	2017/18	2018/19
			Original	Probable	Actual	Difference	C/Fwd	over/(under)spend	Estimate	Adjusted	Estimate	Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Chief Executive	Chief Executive Policy Group	Transformation Programme	75	33	33	-		-	77	77		
	Corporate Policy Making	LLPG staffing	16	17	17	-		-		-		
	Corporate Policy Making	LLPG staffing HRA Contribution	(4)	(4)	(4)	-		-		-		
	Total Chief Executive		87	46	46	0	0	0	77	77	0	0
Communtites	Communities	Externally Funded Projects	153	197	167	(30)		(30)	86	86		
	Communities	Externally Funded Projects	(153)		(167)			30	(86)	(86)		
	Communities	Get Active Epping Forest	(100)	10	10			-	(00)	(00)		
	Communities	Museum Store License (Lease)		52	52			_	17	17		
				52	5			-	17			
	Grants to Voluntary Orgs	VAEF transport scheme	00			-		-	-00	-		
	Homelessness	Legal Challenges	20	27	27			-	20	20	20	
	Private Sector Housing	Landlord Accreditation Scheme	3	1	0	( )	1		1	2		
	Private Sector Housing	Energy Efficiency Works		3	2			(1)		-		
	Private Sector Housing	Works in default	5	5	5			-		-		
	Private Sector Housing	Works in default	(5)	(5)	(5)			-		-		
	Safeguarding	Safeguarding audit	47	47	49	2		2		-		
	Safeguarding	Recharge to the HRA	(27)	(31)	(30)	1		1		-		
	Safer Communities	Analysts post	27	26	26	-		-	34	34	4	
	Safer Communities	Analysts post			(23)		23	-	(30)	(7)	•	
	Safer Communities	CCTV Trainee Assistant post			(==)	()		-	19	19	19	19
	Youth Council	Enabling Fund				-		•	8	8	13	13
	Total Communities	Ç	70	140	118	(22)	24	2	69	93	43	19
	Total Communities			140	110	(22)	24			93	43	19
Governance	Building Control	Fees & Charges		(45)	(48)			(3)		-		
	Building Control	Ringfenced Account		34	37	3		3		-		
	Building Control Group	Salary saving re vacant posts (net of Consultants)	(57)		-	-		-		-		
	Building Control Group	Salary saving re vacant posts Ring Fenced Element	41		-	-		-		-		
	Development Control	Pre Application Consultation Fees		(20)	(25)	(5)		(5)	(10)	(10)		
	Development Control	Fees & Charges		(200)	(200)	-		-	(75)	(75)		
	Development Control Group	Trainee Contaminated Land Officer			-	-		-	22	22	26	
	Development Control Group	Trainee Planning Officer			-	-		-	45	45	51	
	Development Management	Administrative Assistant		8	7	(1)		(1)	10	10	12	
	Development Management	Additional Temporary staffing	25	25	26			ĭ	27	27	23	
	Development Management	Document Scanning		34	23		11		68	79		
	Development Management	Savings to fund document scanning project		19	19			_	00			
	Electoral Registration	Individual Registration Costs	49	72	10		62			62		
	Electoral Registration	Individual Registration Costs	(49)	(37)	(37)		02			02		
		Income	(49)	(27)	(26)			1				
	Enforcement & Planning Appeals	Transformation Programme						'	07			
	Legal Services			13	13			-	27	27		
	Legal Services	Additional Income		(10)	(22)	(12)		(12)		-		
	Local Land Charges	Additional Income	(20)			-		-		-		
	Local Land Charges	New Burdens Grant		(103)	(103)			-		-		
	Planning Appeals	Professional Fees		(5)	(8)			(3)		-		
	Planning Appeals	Contingency for Appeals	35	36	39		(3)	-	45	42	45	
	Tree Preservation & Lanscape	Technical Assistant - Conservation	10	2	2	-		-	11	11	12	
	Total Governance		34	(204)	(293)	(89)	70	(19)	170	240	169	0

	Directorate	Description	2015/16					201	2016/17		2018/19	
			Original	Probable	Actual	Difference	C/Fwd	over/(under)spend	Estimate	Adjusted	Estimate	Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Neighbourhoods	Contaminated Land & Water Quality	Contaminated land investigations	64			-		_	64	64		
_	Countrycare	Protected species/habitat related consultation	10	10	7	(3)		(3)		-		
	Countrycare	Staffing	7	7	0	(7)		(7)		-		
	Countrycare	BRIE - SLA	4	4	4	-		-	4	4	4	
	Economic Development	Economic Development Strategy	5	1	2	1		-	4	4	4	
	Economic Development	Tourism Task Force	15	18	18			-	35	35		
	Economic Development	Town Centres Support	0	48	5	(43)	42	-	50	92		
	Economic Development	Portas Funding	9			-		-	9	9		
	Estates & Valuations	Property Valuations		20	28	8		8		-		
	Asset Rationalisation	Council Asset Rationalisation	188	273	191	(82)	82	-	27	109		
	Asset Rationalisation	New Development Project Officer	90	82	92	10		10	16	16		
	Food Safety	Inspections	3	4	0	(4)	4	-		4		
	Forward Planning	Local Plan	250	435	296	(139)	139	-	552	691	232	254
	Forward Planning	Neighbourhood Planning		9	0	(9)	9	-		9		
	Highways General Fund	Roundabout maintenance				-		-		-		
	Highways General Fund	Contribution to ECC				-		-	50	50		
	Land and Property	Langson Rd Industrial Estate - car park rental			(20	) (20)		(20)		-		
	Land and Property	Greenyards - Settlement NNDR appeal			(8	) (8)		(8)		-		
	Land and Property	Rental Income - Shops		10	(8			(18)				
	Leisure Management	Contract set up costs	46	46	46			`		-		
	Leisure Management	Contribution from SLM	(23)	(23)	(23	) -		-		-		
	Licensing	Additional Staff Premises Licences	4	4	. 0	(4)		(4)		-		
	North Weald Airfield	Safety of Bund	3	4	4					-		
	North Weald Airfield	Consultancy Exercise		20	26	6		6				
	North Weald Airfield	Loss of Market rent		73	81	8		8				
	Off street parking	Payment to NEPP for redundancies		31	0	(31)	20	(11)		20		
	Off street parking	Traffic orders and information boards	15	15	15	` -		`				
	Off street parking	Sale of old pay and display machines		(6)	(6	) -		-				
	Parks & Grounds	Roding Valley Lake - Disabled Projects		5	5			-				
	Parks & Grounds	Open Spaces - Tree Planting				-		_	10	10		
	Parks & Grounds	Survey of River Roding errosion	15	15	0	(15)	15	_		15		
	Town Centre Regeneration	Waltham Abbey Regeneration Projects	45	45	45			_				
	Waste Management	Replacement Bins		53	96		(43)	-	53	10		
	Waste Management	Waste Contract mobilisation				-	( - /	_		-		
	Waste Management	SHWM Ltd Dividend		(100)	(116	) (16)		(8)				
	Waste Management	DCLG Recycling Reward Scheme		· · -/	(268		268	1-7		268		
	Neighbourhoods	Salary Savings to fund restructure			(22		30			30		
	=	. •			,	. ,				-		
	Total Neighbourhoods		750	1,103	490	(613)	566	(47)	874	1,440	240	254

	Directorate	Description	2015/16						2016/17		2017/18	2018/19
			Original	Probable	Actual	Difference	C/Fwd	over/(under)spend	Estimate	Adjusted	Estimate	Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Resources	Accounts Payable	Implementation of E-Invoicing	3	5	2	(3)	3	_	2	5		
	Building Maintenance - Non HRA	Planned Building Maintenance Programme	129	74	1	(73)	73	-	110	183	74	156
	Civic Offices	Vending Machine Rental saving	(5)			-		-				
	Council Tax Benefits	Previous Year Clawback	(35)	(50)	(58)	(8)		(8)	(15)	(15)		
	Council Tax Collection	Professional Fees	` '	4	4	-		-	, ,	` -		
	Council Tax Collection	Collection Investment	(47)	(47)	(47)	-		-	(47)	(47)	(47)	
	Council Tax Collection	Local Council Tax New Burdens Expenditure	32			-		-				
	Council Tax Collection	Local Council Tax New Burdens Expenditure - Mobile Working		20	27	7		-		-		
	Council Tax Collection	Local Council Tax New Burdens Expenditure - E-Services		15	15	-		-	108	108		
	Council Tax Collection	Local Council Tax New Burdens Expenditure - Single Persons Dis	count Revie	4	4	-		-		-		
	Council Tax Collection	Technical Agreement Contributions	(197)	(316)	(570)	(254)		(254)	(316)	(316)	(316)	
	Council Tax Collection	New Burdens Grant		(23)	(23)	-		-		-		
	Housing Benefits Administration	Hardship & Compliance	(5)	(82)	(82)	-		-	(82)	(82)	(82)	
	Housing Benefits Administration	Benefits Grants	55		-	-		-		-		
	Housing Benefits Administration	Benefits Specific Grants - Online Forms		30	6	(24)	17	-		17		
	Housing Benefits Administration	Benefits Specific Grants - Data Matching			-	-		-	60	60		
	Housing Benefits Administration	Benefits Specific Grants - Unallocated			-	-		-	18	18	20	
	Housing Benefits Administration	Benefits Specific Grants		(20)	(20)	-		-		-		
	Housing Benefits	Hardship & Compliance - Benefits Officers			-	-		-	62	62	62	62
	Housing Benefits	Benefits Specific Grants - Furniture		5	3	(2)	2	-		2		
	Human Resources	Savings to fund redundancy		14	23	9		9				
	ICT	Savings to fund Social Media Management Application (PR)		10	10	-		-		-		
	Revenues	Temporary Additional Staffing	190	125	110	(15)	15	-	234	249	211	
	Sundry Non Distributable Costs	Emergency Premises Works	18	9	4	(5)	5	-	8	13		
	Total Resources		138	(223)	(591)	(368)	115	(253)	143	258	-78	218
	Total Service Specific District Development Fund		1,079	862	(230)	(1,092)	775	(317)	1,333	2,108	374	491
					(===)	(-,,		()		_,		
Other Items	Capital Expenditure Charged to Revenue		12	49	49	-		-		-		
	Council Tax Freeze		(83)	(83)	(83)	-		-		-		
	Tranistional Grant					-		-	(54)	(54)	(53)	
	Lost Investment Interest		115	115	115	-		-				
	New Homes Bonus					-		-	(581)	(581)	(62)	148
	Parish Council's	Support Grants	6	6	6	-		-		-		
	Total District Development Fund		1,129	949	(143)	(1,092)	775	(317)	698	1,473	259	639

Service	2015/16 Original £000	2015/16 Probable £000	2015/16 Actual £000	Over/(Under) spend £000	Carry Forward £000	2016/17 Original £000	2016/17 Updated £000
Chief Executive	87	46	46	0	0	77	77
Communtites	70	140	118	2	24	69	93
Governance	34	(204)	(293)	(19)	70	170	240
Neighbourhoods	750	1,103	490	(47)	566	874	1,440
Resources	138	(223)	(591)	(253)	115	143	258
Total DDF Expenditure	1,079	862	(230)	(317)	775	1,333	2,108
Funding Analysis							
Transfer from DDF							
Transfer to/(from) General Fund	1,079	862	(230)			1,333	2,108
Total DDF Funding	1,079	862	(230)			1,333	2,108
DDF Earmarked Reserve							
Balance B/F	3,599	3,599	3,599			3,742	3,742
Capital Expenditure Charged to Revenue	12	49	49				0
Council Tax Freeze	(83)	(83)	(83)				0
Tranistional Grant			115			(54)	(54)
Lost Investment Interest	115	115	0				0
New Homes Bonus			6			(581)	(581)
Parish Council's	6	6	0				0
Transfer Out	1,079	862	(230)			1,333	2,108
Balance C/F	2,470	2,650	3,742		0	3,044	2,269

### **INVEST TO SAVE**

				20	15/16				201	6/17	2017/18	2018/19
			Original	l Probable	e Actual	Difference	C/Fwd	over/ (under)spend	Estimate	Adjusted	Estimate	Estimate
			£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Communities	Homelessness	Rental Loans Scheme (R)				C	)	-	30	30	30	30
				0 0	) (	) (	) (	0	30	30	30	30
Neighbourhoods	Car Parking Car Parking	Replacement LED lighting ( C ) Termination of contract with NEPP ( R )		15		` '	) 11	-   -	50	11	50	
	Grounds Maintenance Grounds Maintenance	New Tractor & Flails ( C ) Training ( R )		67	7 67	' (		-	2	0 2		
				) 82	2 71	(11)	) 11	0	52	63	50	0
Resources	Civic Offices Cashiers	Alterations to cashiers hall (R)				(		-	10 20			
	ICT	Two payment kiosks ( C ) Ariel Camera System ( R )		5	5 4	(1)		-   -	20	20 1		
				) 5	5 4	(1)	) 1	0	30	31	0	0
				) 87	7 75	i (12)	) 12	2 0	112	124	80	30

R - Revenue

C - Capital

# **DISTRICT DEVELOPMENT FUND 2014/15 - 2015/16**

Directorate	Description		
		C/Fwd £000's	Year of Approval
Communities	Landlord Accreditation Scheme	1	2015
	Analysts post	23	2016
		24	
Governance	Document Scanning	11	2014
	Individual Registration Costs	62	2015
	Contingency for Appeals	(3)	2016
		70	
Noighbourhoods	Town Centres Support		
Neighbourhoods	Council Asset Rationalisation	42 82	2015 2015
	Local Plan	139	2015
	Food Safety Inspections	4	2015
	Neighbourhood Planning	9	2016
	Payment to NEPP for redundancies	20	2015
	Survey of River Roding errosion	15	2015
	Replacement Bins DCLG Recycling Reward Scheme	(43) 268	2015 2016
	Salary Savings to fund restructure	30	2016
		566	
Resources	Implementation of E-Invoicing	3	2015
	Planned Building Maintenance Programme	73	2016 2016
	Local Council Tax New Burdens Expenditure - Mobile Workin Benefits Specific Grants - Online Forms	ı 0 17	2016
	Benefits Specific Grants - Furniture	2	2016
	Emergency Premises Works	5	2015
	Temporary Additional Staffing	15	2015
		115	
	Total	775	
INVEST TO SA	VE RESERVE 2014/15 - 2015/16		
Neighbourhoods	Termination of contract with NEPP ( R )	11	2016
Resources	Ariel Camera System ( R )	1	2016
	Total	12	